Europe

Program Performance Dashboard - Q2 2020

Program Performance Metrics

<table>
<thead>
<tr>
<th>Countries</th>
<th>Prisons</th>
<th>Prisoners Reached</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual</td>
<td>7</td>
<td>5,584</td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>6,551</td>
</tr>
<tr>
<td></td>
<td>7</td>
<td>19,490</td>
</tr>
<tr>
<td></td>
<td></td>
<td>21,210</td>
</tr>
</tbody>
</table>

The **Actual** column represents the number achieved for each program metric. The **Forecast** is each partner’s reasonable projection of its plan. The **Goal** is a set target determined by each partner’s Memorandum of Understanding. Due to COVID-19, continued reduction in annual goals is expected for some program partners.

Program Completion Rates

<table>
<thead>
<tr>
<th>Countries</th>
<th>2020</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prisons</td>
<td>100%</td>
<td>101%</td>
<td>84%</td>
</tr>
<tr>
<td>Reached</td>
<td>92%</td>
<td>79%</td>
<td>84%</td>
</tr>
<tr>
<td>Graduates</td>
<td>85%</td>
<td>81%</td>
<td>68%</td>
</tr>
<tr>
<td>Disciples</td>
<td>96%</td>
<td>91%</td>
<td>71%</td>
</tr>
</tbody>
</table>

Impact Ratios

- **Saturation** is the percent of prisoners invited within the prison population.
- **Conversion** is the percent of prisoners invited who graduate from The Course.
- **Continuation** is the percent of graduates who continue in discipleship.

PFI’s Program Vision

1. Invite 1 million prisoners to enroll through a Gospel-centered promotion by end of 2020.
2. Graduate 450,000 prisoners by end of 2020.

2020 Graduates by Region

- AngloAfrica: 30%
- FrancoAfrica: 10%
- Asia Pacific: 10%
- Europe: 14%
- Latin America: 3%
- MENA: 9%
- Caribbean: 1%
- North America: 1%

Key Highlights

- While scale and impact in this region grow year over year\(^1\), access continues to be the key constraint. COVID has magnified access constraints in this region.
- Nearly 70% of partners are in the second generation (≥ year 4).

\(^1\) This region’s annual course graduate yield grows by an average of 54% year over year.
Europe

Program Performance Dashboard - Q2 2020

Global Program Performance Metrics

Completion Rates

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prisons</td>
<td>15%</td>
<td>16%</td>
<td>17%</td>
</tr>
<tr>
<td>Graduates</td>
<td>1,152</td>
<td>1,152</td>
<td>1,152</td>
</tr>
<tr>
<td>Courses</td>
<td>95</td>
<td>95</td>
<td>95</td>
</tr>
</tbody>
</table>

Return on Investment* (includes forecast)

PF's Direct Cost / Graduate: $47.38

Graduates by Region

Regional Program Maturity

Y3

Program maturity is the number of years a partner has implemented the program.

Key Highlights

- Spain is the only program partner in this region. Due to COVID-19, access to prison is restricted. If not for the pandemic, PF Spain would likely be on pace to reach annual goals.

- The demand for restorative justice initiatives from government and prison authorities continues in Spain. At present, program delivery is constrained by the pandemic.

* The ACTUAL column represents the number achieved for each program metric.
* The FORECAST is each partner's reasonable projection of its plan.
* The GOAL is a set target determined by each partner's Memorandum of Understanding. Due to COVID-19, continued reduction in annual goals is expected for some program partners.